

Purpose: To understand the ScrumMaster role and the activities to be completed before, during and after an AgilityHealth® Retrospective..

Agenda:



What is AgilityHealth? Purpose of TeamHealth Retrospective



Scrum-Master Roles & Responsibilities Before & During Retro



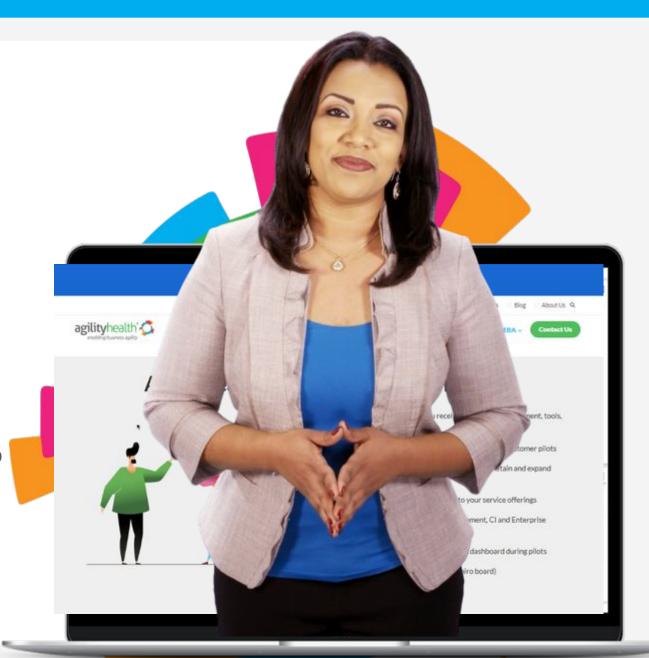
Overview of the TeamHealth Radar Process



AgilityHealth®: What do I do now that the strategic retro is done?



Questions, How to Get Access



What is the AgilityHealth® Measurement



Dlatform?

AgilityHealth® is the world's leading measurement & continuous improvement

platform for organizations who want to accelerate their enterprise business agility journey and achieve business outcomes.









Workshop: Your Top Challenges





What are the TOP challenges you face with measuring the health of your team?



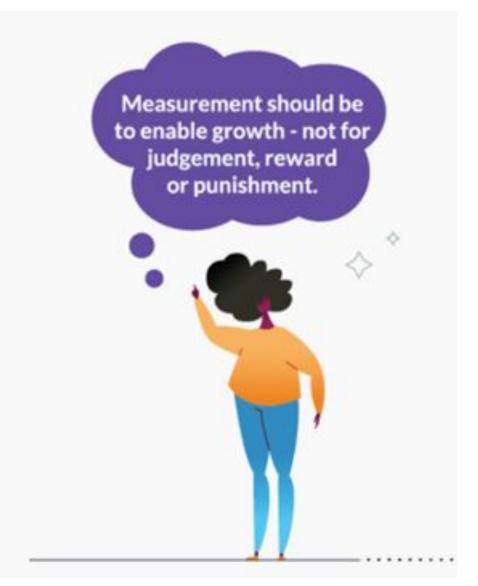
Challenges with Measurement & Growth



"How are we measuring this?" Typically, in the past...

- No consistent measurement methodology, subjective opinions
- Data ended up in Excel or survey tools
- Individual approaches weren't repeatable, consistent or comprehensive
- Little to no trending over time, growth isn't measurable
- No cross-team rollup view or analysis
- Not 'hearing the team voice' of where help is really needed

We don't *really* know how we're doing.





Introduction: What is the TeamHealth Radar?

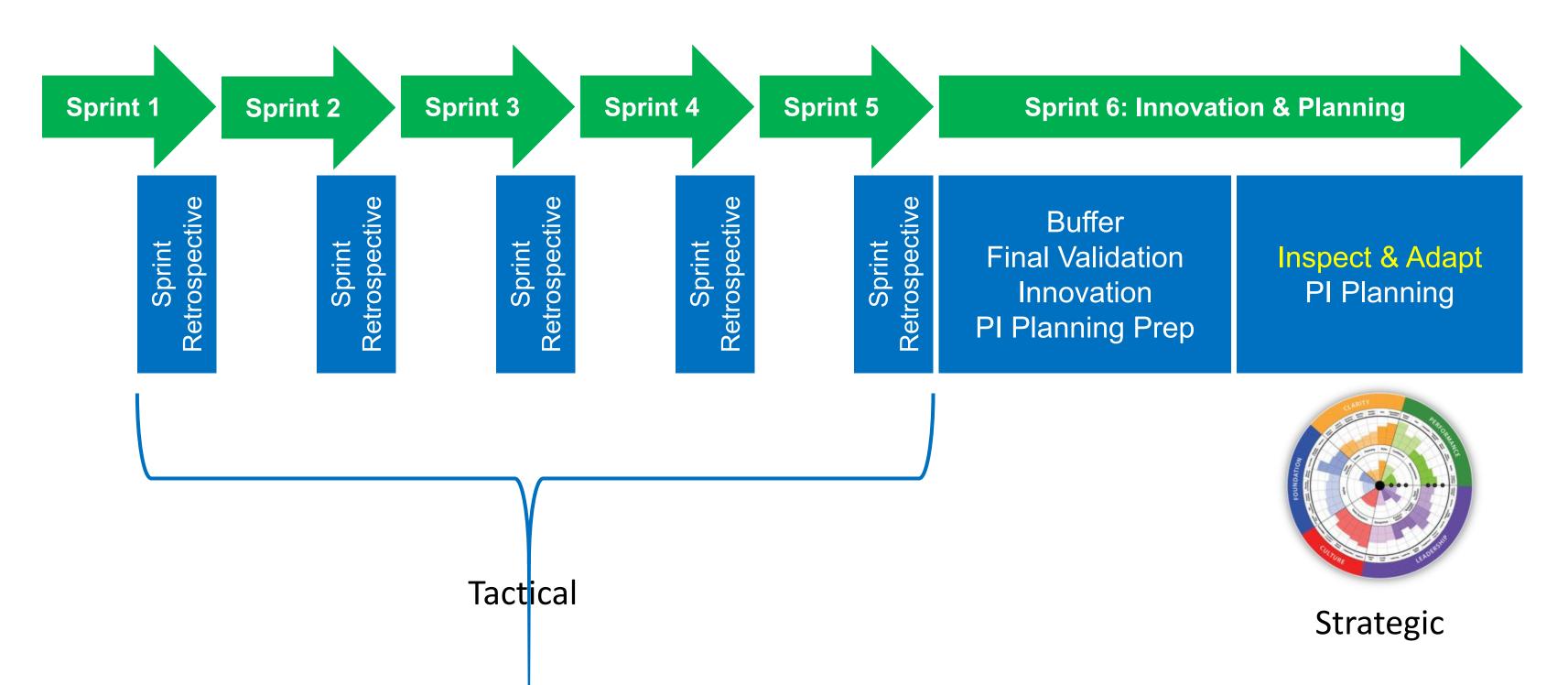




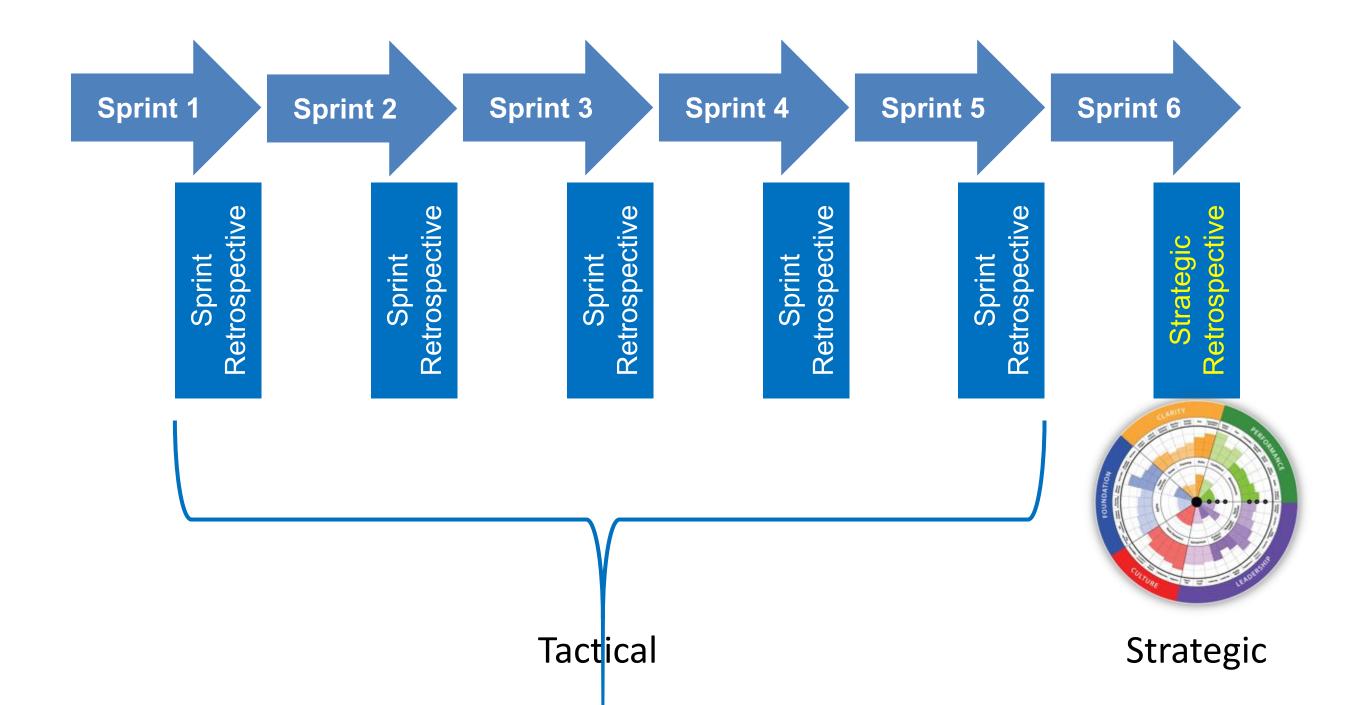
Watch the **TeamHealth®** Overview Video



Sprint vs Quarterly Retrospectives: Train Formations



Sprint vs Quarterly Retrospectives: Non-Train Formations





TeamHealth® Retrospective

STRATEGIC RETROSPECTIVE: A retrospective that aims to help teams reflect on their last quarter or release and improve the next one. Facilitated by certified AgilityHealth® Facilitators.

PART 1

Team members complete the assessment

Analyze real-time radar and textual responses. Have "real" conversations

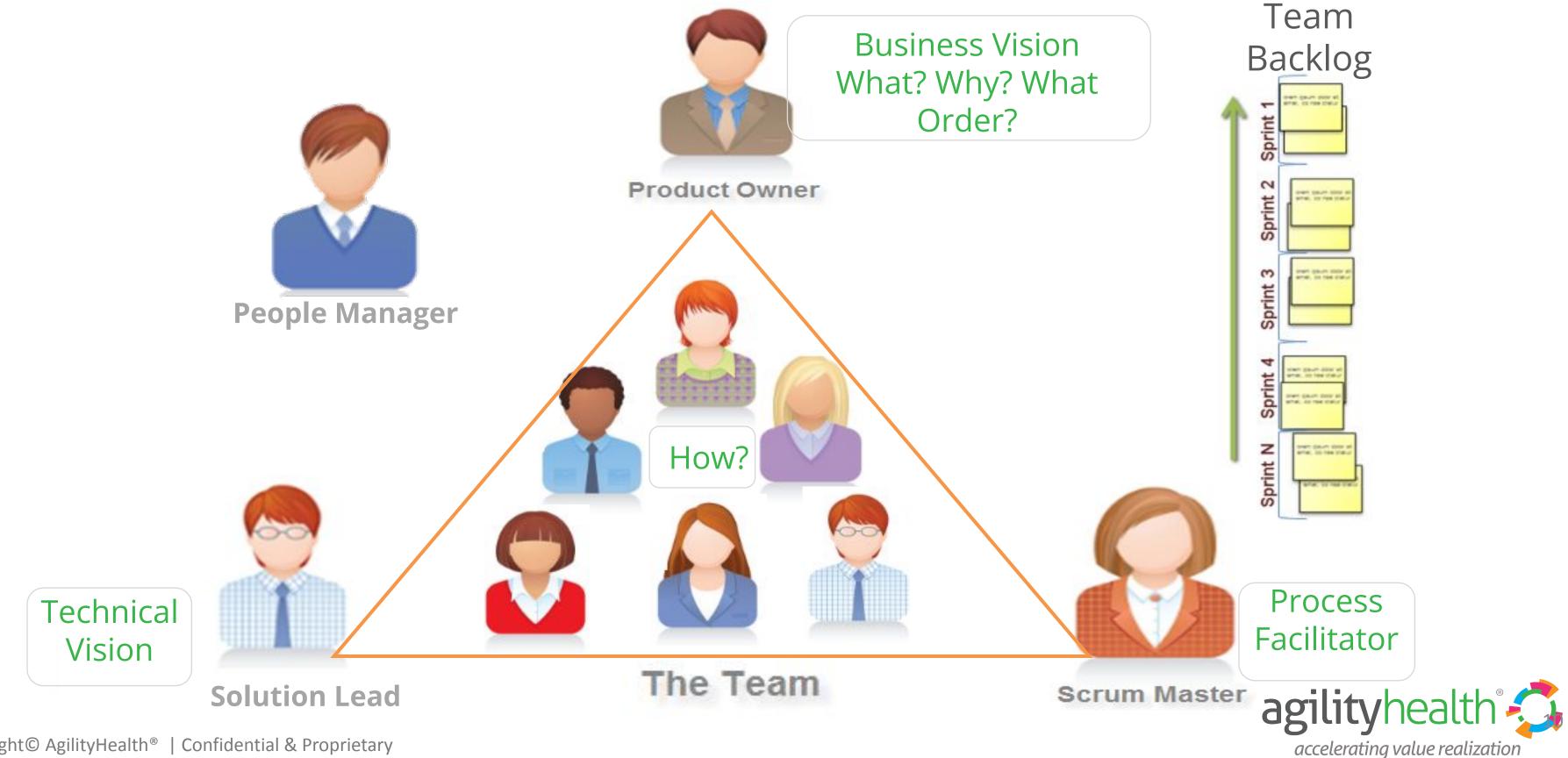
Build actionable growth plan for the team and for their leaders

Duration: ~3 hrs **Repeat**: Every quarter/release





Agile Team Structure



ScrumMaster Responsibilities

Meet with the AgilityHealth® Facilitator



2 Participate in the Assessment & Retrospective (Metrics!)

3 De-duplicate, Prioritize & Organize OGIs

Follow Through – TGIs



Moving Towards A Growth Mindset



We're doing the best we can and have no time for growth

We can continuously improve our way of working

Strategic Retrospectives help a team adopt a Growth Mindset.

In order to have a Growth Mindset, the team must make **time** and space for Intentional Growth.





Prepare for the Assessment

Meet with the AgilityHealth Facilitator

Schedule the date/time for the Retro

We want you to utilize your retrospective

Validate the Team members are correct



Add Stakeholders or Use Excel Upload

- Direct Managers of Team Members (Manager of SM, PO, Development Team, QA, etc.)
- Customers the team would like to get feedback from

Share any information about the team that might be relevant in order to effectively facilitate the retrospective

- Team Challenges
- Recent events
- Unhealthy behaviors

Resources:

*How to add/remove team members and stakeholders



Participate in the Assessment & Retrospective

Prepare to answer Quantitative Questions

Assist the AgilityHealth Facilitator

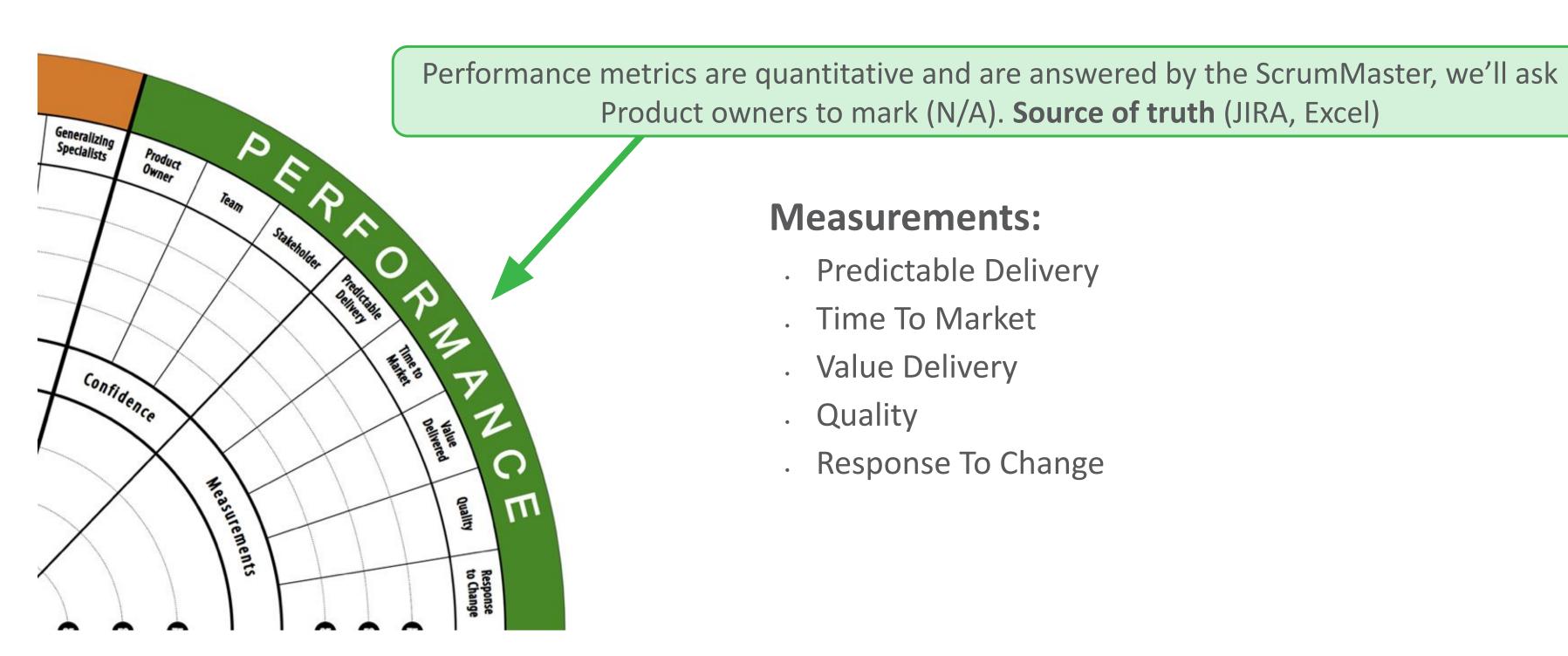
- Help capture/refine growth items during the Retrospective session
- Bridge the relationship gap between the facilitator and the team

Resources:

*TeamHealth Quantitative Questions



TeamHealth® | Performance Dimension



Measurements:

- . Predictable Delivery
- Time To Market
- . Value Delivery
- Quality
- Response To Change

View the questions here: <u>TeamHealth</u>® quantitative questions



De-Duplicate, Prioritize & Organize OGIs

Organizational Growth Items

Finish OGIs not completed during the retrospective

Meet with Facilitator / Coach (Cont. Improvement Champion CIC)

- Deduplicate
- Identify Themes
- Prioritize

Assist in prep for ART Leadership Readout (Presented by CIC)

Resources:

Growth Plan Basics



Organizational Growth Item Format

The Problem - Impact Format

Problem:

Harry Potter team has been unable to reduce or control technical debt because of new feature development timelines. In fact, we are creating more because of how fast we're being asked to move.

Impact:

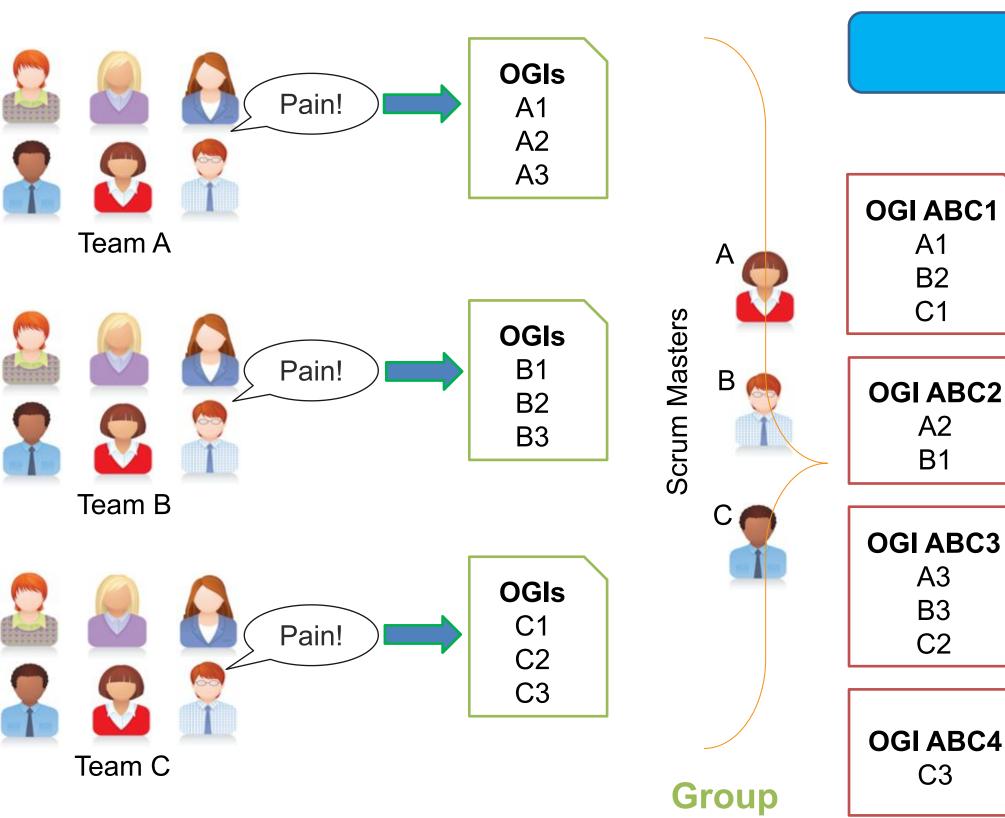
- We have missed sprint goals every sprint this quarter because the codebase is so brittle that we are
 forced to react to production issues and escaped defects (we had x escaped defects last quarter)
- We have users on a deprecated system. We have no time to help them migrate off so we're supporting two platforms at once.

How We Will Measure Success:

- Technical debt stories can be resolved
- Our old system is decommissioned



The Life of an Organizational Growth Item (OGI)



Facilitated by Coach/ CIC

Leaders responsible for Teams A, B, and C



Management Action Team (CILT)

> **OGIs** ABC1 ABC2 ABC3 ABC4

Executive Leadership







Executive Action Team

EGIs ABC1 DEF1 GHI1 JKL1

OGIs that team leaders cannot resolve become EGIs



Multi-Team Demo

Open Multi-Team Demo Radar





Your Most Important Job! Follow Through on TGIs

Keep Team Growth Items (TGIs) Visible

Finish TGIs not completed during the retrospective

Breakdown TGI during team backlog refinement

Work with Product Owner to prioritize improvement actions

Discuss TGI progress during the Sprint Retrospective

Resources:

Execute the Growth Plan



Team Growth Item Format

The User Story Format

As the Harry Potter team, we need to reduce the amount of technical debt in our codebase so that we can respond faster to additions and changes from the business.

Acceptance Criteria:

- 1. We have removed legacy code from the Horcrux module
- 2. We have decommissioned the Quidditch app and migrated everyone over to Cleansweep 7.0

Tips:

- Even though these are written in story format, they should be feature-level improvements.
- · Try to avoid breaking the work down too far at this stage. Just capture the outcomes the team expects at the end.
- Break the work down into smaller stories during the team's regular backlog refinement meeting



The Growth Portal | Enable Self-Learning

The Growth Portal provides Just-in-Time recommendations and resources for teams to help themselves for the target competency they want to improve. They can also request a coach/mentor to help them.



TeamHealth > Foundation > Stability and Allocation

Stability and Allocation

Stability and allocation are measures of how 'focused' team members are on getting their work 'Done'.













Rollout Implementation Steps



1
Facilitated
Retrospectives

Facilitate the team
retrospective
assessments using Big
Room Retros or individual
team format. Build Team
Growth Items and debrief
with managers.

3 hrs

Data Analysis & Insights

Rollup data across teams, identify patterns and opportunities. Develop insights for key areas to target and recommended next steps.

2 hrs

CI Planning for Managers/Leaders

This continuous improvement planning workshop helps leaders refine the Org Growth Items, prioritize them and commit to action.



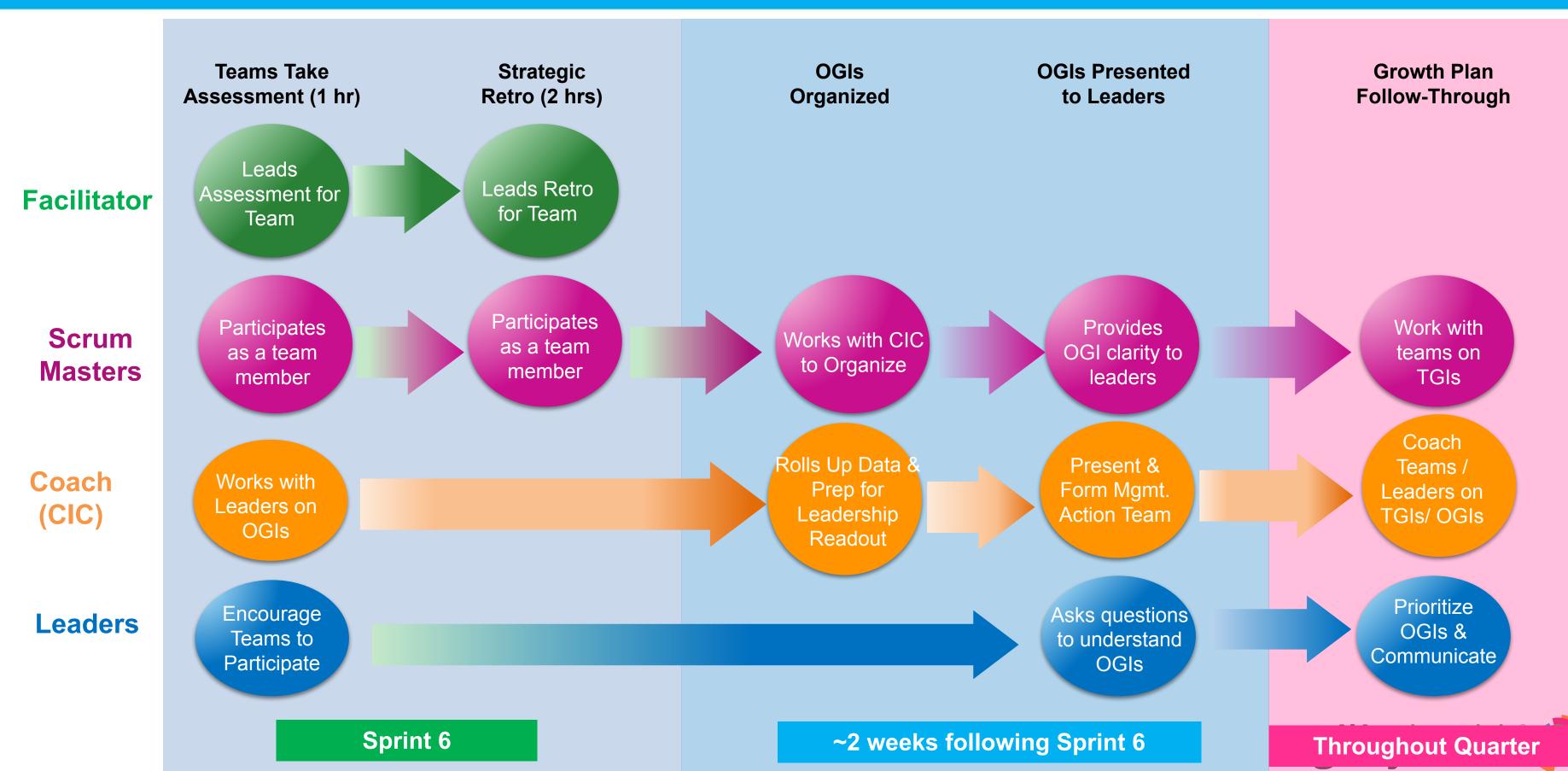
4 Leadership Readout & Action

Review data and results
with senior leaders, share
insights and
recommendations.
Review org and enterprise
growth items, commit to
growth.





The Process Each Quarter



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Thank You!



Link to Support Center



Team Information: ABC Team



Worktype:

Software Delivery, service & support, business ops

🏙 Manager(s):

Scrum Master:

₹†å LOB:

Sponsor:

RTE/Program Mgr:

☐ Date Formed:

First Name	Last Name	Email	Role (SM, PO, Developer, Tester, Analyst)	Participant Tag (Contractor/Employee or Location)

